



AGVA

Authorized Growth Venture Assessor

GUIDEBOOK



Overview – The GInI Authorized Growth Venture Assessor

A GInI **Authorized Growth Venture Assessor** – or **AGVA** – is an individual who, on the basis of their character, credentials, and demonstrated knowledge of GInI's CInGV accreditation – has been <u>duly authorized</u> by Global Innovation Institute to – on its behalf – undertake official **assessments** of **SME Business Ventures** who are seeking to attain **accreditation** with GInI as a GInI **Certified Innovative Growth Venture** – or **CInGV**.

For more on CInGV accreditation, please refer to the GInI CInGV Accreditation Guidebook, available from GInI.

The Role That A GInI AGVA Plays

The role of the GInI Authorized Growth Venture Assessor is to:

- a) conduct onsite assessments of SME Business Ventures who are applying to become a GInI Certified Innovative Growth Venture – or CInGV;
- b) thereafter complete and submit to GInI the resultant **Certified Innovative Growth Venture Assessment Report**, or **CInGVAR**.

Both of these are done under the authority and oversight of a GInI **Authorized Training & Assessment Provider®** (ATAP)® or GInI **Authorized University Provider** (AUP)®.

How AGVA Authorization Differs From AlnA Authorization

The scope of AGVA authorization is limited solely to assessments associated with GInl's CInGV accreditation.

AGVAs are <u>not</u> authorized by Glnl to undertake any other Glnl accreditation assessment.

All other GInI accreditation assessments – including CInOrg®, CGInO®, AInL®, ABI®, and AAP® – must be conducted by a GInI **Authorized Innovation Assessor®**, or **AInA®** – who *are* authorized by GInI to conduct these other GInI accreditation assessments. Ultimately, AInA® is a higher level of authorization than is AGVA. AInAs can also conduct CInGV assessments – just like AGVAs.

Any **AGVA** can move <u>up</u> to being an **AInA** by meeting all of the qualifying requirements for being an AInA, including the requisite education and experience, completing the **AInA training** and passing the **AInA certification examination**. For more on AInA certification, please refer to the Authorized Innovation Assessor (AInA)® Guidebook, available from GInI.



Why GInI Established The AGVA Separately From The AInA

Global Innovation Institute instituted **AGVA certification** separately from **AInA certification** so as to create a level of Assessor authorization that is <u>more accessible</u> to a larger pool of otherwise qualified individuals.

This was primarily for the sake of the **CInGV accreditation itself**. GInI's desire is – and has always been – to make this particular accreditation <u>more accessible</u> to a greater number of SME Business Ventures around the world, who often do not have the same capital resources as do large corporate bodies.

Consequently, in a move to make the **CInGV accreditation** more accessible to a greater number of SME Business Ventures around the world, GInI commensurately created the **AGVA certification** to make access to qualified Assessors likewise more accessible to these ventures.

The qualifying requirements for being a GInI AGVA are noticeably lower (more accessible) than are the qualifying requirements for being a GInI AInA. And thus the reason for the narrower limits placed on AGVA certification.

GInl's Expectations Of The AGVA

GlnI has a number of very firm expectations that it places on the Authorized Growth Venture Assessor.

These include:

- a) to thoroughly <u>study and understand</u> all of the materials associated with GInI's **CInGV accreditation** including: the CInGV Guidebook, the CInGV Assessment Tool, and the CInGV Assessment Report;
- to thoroughly <u>understand</u> how the AGVA is to work with GInl's Authorized Training & Assessment Providers, (ATAPs) and GInl's Authorized University Providers (AUPs) – and to <u>adhere</u> strictly to those rules (see the section below for more on this subject);
- c) to fully understand and adhere to GInI's AGVA Code of Conduct available separately from GInI;
- d) to at all times represent their role association with Global Innovation Institute with the utmost of **professionalism**, **care**, **due diligence**, and **diplomacy**.

GInI reserves the right, in its sole and exclusive discretion, to <u>revoke</u> the AGVA certification of any individual who is found to be in violation of these expectations.



How AGVAs And ATAPs / AUPs Are To Work Together

<u>All</u> official CInGV accreditation assessments must be undertaken under the authority, guidance, and supervision of a GInI Authorized Training & Assessment Provider (ATAP)® or GInI Authorized University Provider (AUP)®.

This is for reasons of accountability, credibility, and transparency.

Consequently, AGVAs may <u>not</u> conduct *official* CInGV accreditation assessments on their own, as a sole actor.

They may, however, conduct CInGV *preassessments* on their own, though doing so is not generally recommended – for the sake of their own liability, should the outcome of an official assessment be markedly different from that of their preassessment.

In most cases, what will happen is the Applicant Venture will first approach the ATAP or AUP about securing the accreditation, and then, following that, the ATAP or AUP will contact and coordinate with the AGVA to schedule and undertake the associated onsite assessment and thereafter submit the associated Assessment Report. In most cases, the Applicant Venture will <u>not</u> contact the AGVA directly.

Should an Applicant Venture contact an AGVA directly about conducting an official CInGV accreditation assessment, that AGVA should direct them to first contact an appropriate ATAP or AUP to work through as their first line of communication and coordination.

The AGVA can be an employee – including a Principal – of the ATAP or AUP – so long as the ATAP or AUP employs <u>additional individuals beyond just the AGVA</u>, and **other parties** at the ATAP or AUP will oversee the work of the AGVA in the context of their functioning as an AGVA. In those cases, the same expectations still apply to the AGVA, and GInI may choose to exercise additional scrutiny on any CInGVARs submitted to it in those cases. In general, it is best when the AGVA is <u>not</u> a direct employee of the ATAP or AUP.

As a direct result of this Applicant Venture | Authorized Provider | AGVA relationship, when it comes to making payment for these services, the Applicant Venture will pay the ATAP or AUP, and the ATAP or AUP will in turn pay the AGVA for their objective services. The Applicant Venture is <u>not</u> to pay the AGVA directly. This level of financial separation is important for ensuring absolute objectivity.



The CInGV Assessment Process

Once an ATAP or AUP contracts with an AGVA to undertake a CInGV assessment of a particular SME Business Venture, several things are to be put into motion – including the following:

- 1. The ATAP or AUP and the AGVA will agree on the general scope and timing of this assessment engagement including their own commercial arrangements between them.
- 2. The three parties AGVA | Provider | Venture will set an official date for the onsite assessment.

3. **Prior** to the Onsite Assessment:

- a. The ATAP or AUP or the AGVA is to provide the Applicant Venture with the CInGVAT question set so that its Principals can study those questions and prepare their answers to them including appropriate <u>evidence</u> substantiating those answers (which they will share with the AGVA during the assessment).
- b. The Applicant Venture is to forward to the ATAP or AUP and AGVA complete <u>documentation</u> of their venture including that reflecting its <u>historical performance</u> (financial and otherwise) and <u>future aspirations</u>, <u>strategies</u>, and <u>plans</u>.
 - All such information is to be kept in the strictest of <u>confidence</u> between the three parties (having all three parties sign a Mutual Non-Disclosure Agreement, or NDA, is always an advisable idea).
- c. The AGVA is to study these documents <u>in detail</u>. Doing so will, in most cases, significantly reduce the amount to <u>time and effort</u> they will have to invest during the onsite assessment.

4. **For** the Onsite Assessment:

- a. On the scheduled <u>assessment date</u>, the AGVA is to arrive at the designated time and engage in direct one-on-one <u>interviews</u> with the leadership, management, and staff of the venture as well as take <u>tours</u> of the venture's facilities as explained in the CInGVAT.
- b. To complete the onsite assessment, the AGVA is to work through the <u>54 questions</u> of the CInGVAT with these respective individuals. At the end of the assessment day, the AGVA can share their initial impressions with the Applicant Venture, but should not go into any particular detail at this point.

5. **Subsequent to** the Onsite Assessment:

- a. The AGVA is to return to their own office and complete the CInGVAR for this assessment.
- b. Once the CInGVAR is complete, the AGVA is to submit it <u>directly to GInI</u>. They may also share a copy of it with the ATAP or AUP if the ATAP or AUP has so requested, but neither they nor the ATAP or AUP are to share it with the Applicant Venture at this time.
- c. Once GInI receives the completed CInGVAR as well as the associated accreditation fee from the Applicant Venture a Review Committee at GInI will review the CInGVAR for completeness, accuracy, and credibility. Should the CInGVAR pass this review and GInI is agreement with its findings, GInI will then: a) notify the Applicant Venture of their new accreditation; b) issue the formal accreditation certificate to the venture; and c) provide the venture with a copy of the CInGVAR at that time.



How to Become A GInI Authorized Growth Venture Assessor

AGVA Eligibility

To be **eligible** for taking the AGVA certification examination, the individual must possess the following professional qualifications:

- 1. A **University Degree** at the Bachelors or higher level.
- 2. At least two (2) years of professional working experience in industry, academia, or government.
- 3. A CInP®, CInS®, or CCInO® professional certification from Global Innovation Institute.

The AGVA Certification Process

To become **certified** as a GInI Authorized Growth Venture Assessor – AGVA – the individual must:

- A. possess the above qualifications;
- B. register for, pay for and thereafter take and **pass** the AGVA Professional Certification Examination administered online at the GInI Exam Center.

Refer to the section below on the AGVA Professional Certification Examination for more details on this exam. The investment to register for the AGVA Professional Certification Examination is **250 USD**.

To pursue this, one will first pay the **Examination Registration Fee** through the GInI Online Store, after which they will receive an **AGVA Exam Application** from GInI, and once that has been completed and submitted back to GInI, GInI will register them for the exam, at which time they will receive the link to access the Exam Center.

At present, there is no official **training course** associated with becoming an AGVA, as the **AGVA skillset** is intended to be one attained through **hands-on**, **in-the-field application** – initially (to the extent possible) under the <u>apprenticeship</u> of a previously-established AGVA.

<u> Apprenticeship – Optional But Very Recommended</u>

Following receiving one's official AGVA Certification – and **prior to** conducting their first solo assessment – it is <u>highly recommended</u> that the new AGVA either – to the extent possible:

- A. shadow a previously-established AGVA on at least <u>one</u> onsite assessment and review that assessment's resultant CInGVAR (this may mean *volunteering* to tag along during that assessment);
- B. conduct their first assessment under the supervision and guidance of a previously-established AGVA (who will ideally be compensated for their time);
- C. or both of these as the more **co-assessments** a new AGVA can do, the better they will learn the ins and outs of the **CInGV** assessment process.



AGVA Certification Maintenance

In order for an Authorized Growth Venture Assessor to <u>maintain</u> their AGVA certification in good standing with GlnI, they must **renew** their certification <u>once every **three (3) years**</u>.

Doing this involves the following steps:

- 1. Secure the AGVA Renewal online in the GInI Online Store.
- 2. Pay the associated Administrative Processing Fee of **99 USD** associated with this renewal.
- 3. Attest to having acquired at least 50 Innovation Development Units IDUs over the preceding three years.

GINI reserves the right, at is sole discretion, to **audit** renewing certification-holders to ensure they have completed the required **50 IDUs** as attested. From time to time, GINI selects individuals for such audits.

For more on how to obtain GInI Innovation Development Units, please refer to the Maintaining GInI Certifications section of the GInI Frequently Asked Questions area of GInI's website – found online at: https://gini.org/home/frequently-asked-questions.

Each individual is responsible for securing their <u>own</u> certification renewal. GlnI is not responsible for ensuring they do this.

You must be aware however that expired AGVA Certifications will not be honored.

This means that any CInGVAR submitted by an Assessor who's AGVA Certification has **expired** will be **automatically rejected and not accepted by GInI**.

GInI only accepts CInGVARs from AGVAs in current good standing with GInI. There are no exceptions to this.



The AGVA Certification Examination Process

The following explains more about the AGVA certification examination process.

- 1. The purpose of the AGVA exam is to demonstrate your knowledge and understanding of the AGVA body of knowledge.
- GInI's standard method for administering this exam is via computer-based testing (CBT).
- The AGVA exam consists of 50 multiple-choice questions.
 These questions are placed in random order throughout the exam.
- 4. The passing score for the AGVA exam is **75%**.
- The allotted time to complete the computer-based exam is 60 minutes.
 Some candidates may require less than the allotted 60 minutes to complete the exam.
- 6. There are no scheduled breaks during the exam, although you may take breaks as needed.
- 7. You will be unable to pause the timer once you begin the exam.
 The exam timer will continue counting down even if your computer shuts down. Therefore ensure that you can remain undisturbed while taking the exam.
 If your network connection is lost, you can resume the exam where you left off once it is reconnected, but the timer will not pause during this time.
- 8. You will be able to navigate between the questions in order to go back to previously answered questions and review your answers.
- 9. For each question, there is only one correct answer out of the four options offered.

 You are to select the answer you believe to be most appropriate from amongst those options.
- 10. Once you submit your exam, you will immediately receive your Pass / Fail outcome.
- 11. Once you pass the exam, you can expect to receive your digital AGVA certificate within 7 business days.
- 12. If you fail the exam on your first attempt, you can retake it one (1) time at half price.

 Thereafter you can retake it as many times as you like, but doing so will be at full price.



The AGVA Certification Exam Details

The AGVA Professional Certification Exam consists of **50 questions** – grouped into **15 distinct areas**.

Its **structure** reflects very closely that of the **CInGV** assessment itself.

AGVA Exam Content Outline

The AGVA Exam Content Outline below identifies the **fifteen (15) topical areas** addressed inside the AGVA Professional Certification Exam – including the number of questions associated with each topical area.

TOPIC NUMBER OF QUESTIONS 1. Innovation Driven Growth / IDG Readiness / IDG Performance 3 meaning / example 2. Purpose 3 meaning / application / example / spikey purpose / unique purpose Founder & Leader Engagement 3 meaning / application / example / bias for action / aversion to bureaucracy **Industry & Market Awareness** 3 meaning / application / example / industry events Leadership & Ecosystem Development 3 meaning / application / example / ecosystem resources 6. Market Leadership Orientation 3 meaning / application / example / new innovations / relentless experimentation / opportunity 7. Front-Line Customer Obsession 3 meaning / application / example / major pain points / customer advocates / empowered front line 8. Active Growth Orientation 5 meaning / application / example / failure perception / relentless experimentation / growth mindset / intl. expansion 9. Future Orientation – meaning, application, example 3 meaning / application / example / strategic horizons / limitless horizons 10. Strategy Development & Execution 4 growth objectives / optimize & grow / innovation strategy / communication / maintenance / development 5 11. Innovation Process & Capabilities meaning / application / example / innovation process / knowledge & skills / needfinding / innovation pipeline / recognition & rewards 12. Solutions, Offerings, & Marketing application / problem embrace / solving for pains / feedback & validation / intellectual property / effective marketing 13. Financials 4 investment capital / additional investors / sufficient capital / cash flow management 14. Facilities, Infrastructure, & Resources 1 physical & virtual facilities / necessary resources / facilities & resources 15. Outcomes, Results, & Impacts 3 growth objectives / foreign sales / growth foresight



Further Questions

Should you have further questions about the AGVA certification – or how it is obtained, used, and maintained – please feel free to contact GInI at agva@gini.org.

About Global Innovation Institute

Global Innovation Institute (GInI) is the world's leading professional certification, business accreditation, and membership organization in the field of innovation.

The Institute aims to advance individual careers and transform organizational achievements by advancing the profession of innovation leadership. It does this through its globally recognized standards, tools, publications, resources, professional development courses, certifications, applied research, and networking opportunities.

Learn more at: www.gini.org.





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